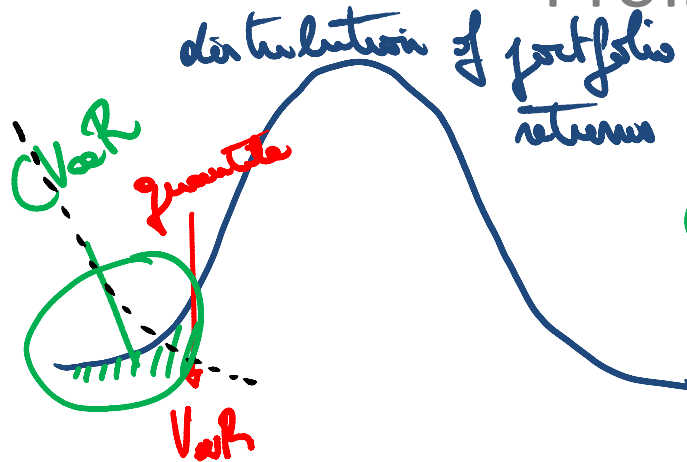


Financial Risk Management and Governance Beyond VaR

Prof. Hugues Pirotte



Generally: Spectral Risk measures.

$$CVaR = \frac{WA \text{ above VaR}}{1-c}$$

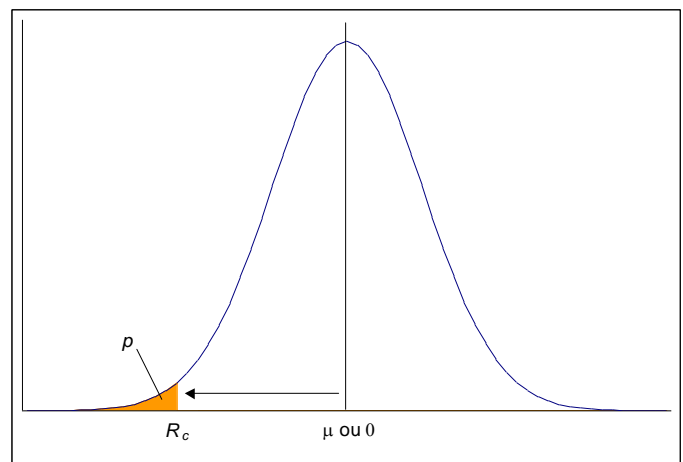
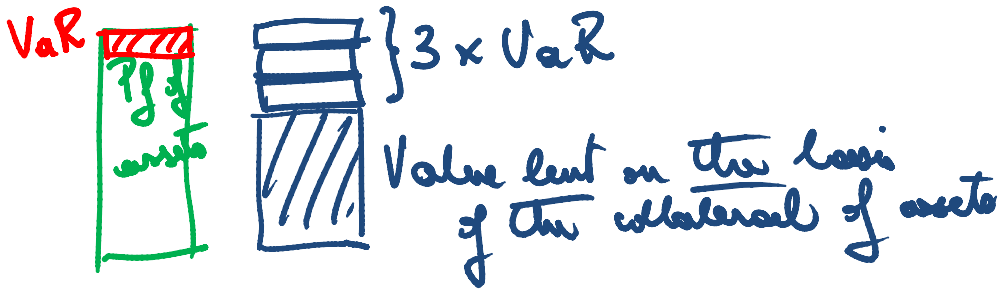
Prob x E(loss)
no lot/huge

VaR

- Attempt to provide a single number that summarizes the total risk in a portfolio.
- What loss level is such that we are $X\%$ confident it will not be exceeded in N business days?"
- Examples: VaR and regulation
 - » Regulators base the capital they require banks to keep on VaR
 - » The market-risk capital is k times the 10-day 99% VaR where k is at least 3.0
 - » Under Basel II capital for credit risk and operational risk is based on a one-year 99.9% VaR

Basel II (Pillar 1)
 Standard (Talks)
 Advanced approach (market risk)
 --> VaR

■ Is it the only measure we have?



Comparison of models

	Delta-Normal (or var-covar)	Historical Simulation	MonteCarlo Simulation
Valuation	Linear (Local)	Full	Full
Distribution <ul style="list-style-type: none"> ▪ Shape ▪ Extreme events 	<ul style="list-style-type: none"> → Normal → Low probability 	<ul style="list-style-type: none"> → Actual → In recent data 	<ul style="list-style-type: none"> → General → Possible
Implementation <ul style="list-style-type: none"> ▪ Ease of computation ▪ Communicability ▪ VaR precision ▪ Major pitfalls 	<ul style="list-style-type: none"> → Yes → Easy → Excellent → Non-linearities, fat tails 	<ul style="list-style-type: none"> → Intermediate → Easy → Poor with short window → Time variation in risk, unusual events 	<ul style="list-style-type: none"> → No → Difficult → Good with many iterations → Model risk

Alternative Measures of Risk

- Using the entire distribution

- ✓ Report a range of VaRs for increasing confidence levels

- The conditional VaR (CVaR)

- ✓ Expected Loss when it is greater than VaR

$$E[X | X < VaR_c] = \int_{-\infty}^{VaR_c} x f(x) dx / \int_{-\infty}^{VaR_c} f(x) dx = \int_{-\infty}^{VaR_c} x f(x) dx / p$$

Handwritten notes: "outcomes" points to the integral limits; "prob (outcome)" points to the denominator; "because it is conditional" points to the entire equation.

- ✓ When the value at risk measure falls into a probability mass (i.e., there exists some $\varepsilon > 0$ such that $V_{c+\varepsilon} = V_c$), we use a more general formulation.

Find $\beta^* = \max \{ \beta : V_c = V_\beta \}$

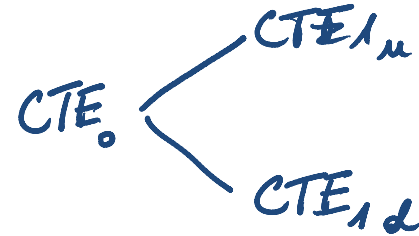
$$CTE_c = \frac{(1 - \beta^*) E[X | X < VaR_c] + (\beta^* - c) VaR_c}{1 - c}$$

$$= \frac{(1 - \beta^*) E[X | X < VaR_c] + (\beta^* - c) VaR_c}{p}$$

- = **expected shortfall**
- = tail conditional expectation / conditional loss
- = expected tail loss / tail risk
- = conditional tail expectation (CTE)

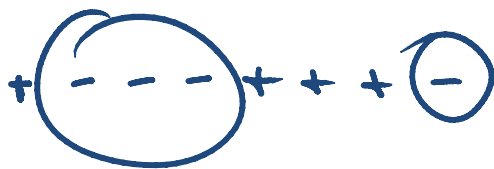
Alternative Measures of Risk (cont'd)

- Iterated CTE
 - » If CTE has to be revised in the future, prior to the maturity, you may have to provide for more cash if original CTE is upgraded...
 - » ICTE proposes to prospectively reevaluate the CTE at the future date and aggregate those depending on the probability of each outcome at that future date.



- The standard deviation
 - » Covers all observations
 - » Is the most efficient measure of dispersion if we stand with normal or Student's t.
 - » Var-covar: VaR inherits all properties of standard deviations
 - » But symmetrical and cannot distinguish large losses from large gains
 - » VaR from SD requires distributional assumption not necessarily valid

- The semi-standard deviation

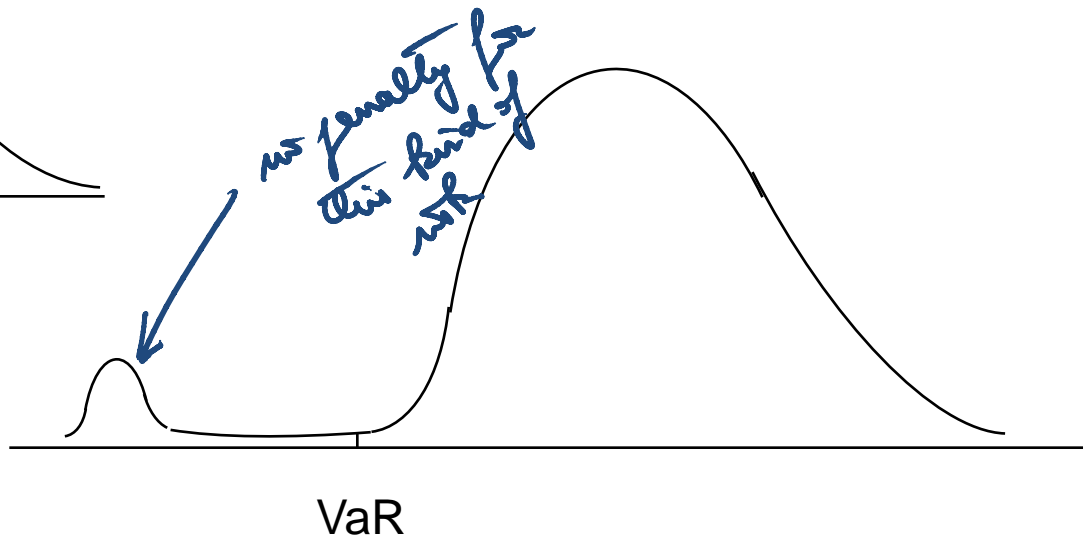
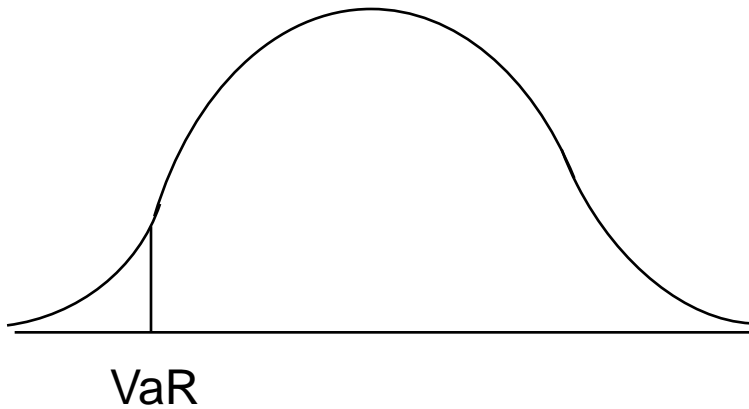


$$s_L = \sqrt{\frac{1}{n_L - 1} \sum_{i=1}^n [\text{Min}(x_i, 0) - \bar{x}]^2}$$

*σ of negative cases only
negatively skewed.*

Expected shortfall

- Expected shortfall is the expected loss given that the loss is greater than the VaR level (also called C-VaR and Tail Loss)
- Two portfolios with the same VaR can have very different expected shortfalls



ex: + call ATM
= - puts deeply OTM
many
0 < risk cash } today

if you apply VaR, not the CVar.

An example

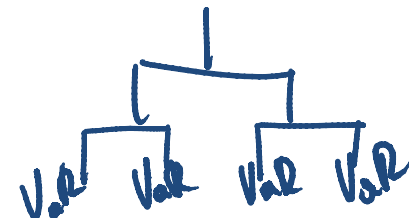
- Case application

Stemming from: Boyle, Hardy & Vorst (2005), "Life after VaR", *The Journal of Derivatives*.

Coherence of Risk Measures

- Until now:
 - » VaR as a downside risk
 - » VaR is seen as a quantile
- But:
 - » VaR may hide different distribution patterns
 - » VaR may be inconsistent for some desirable properties of risk measures
- Desirable properties of a risk measure
 - » Monotonicity *if* $X_1 \leq X_2 \rightarrow RM(X_1) \geq RM(X_2)$
 - » Translation invariance $RM(X + k) = RM(X) - k$
 - » Homogeneity $RM(bX) = b RM(X)$
 - » Subadditivity $RM(X_1 + X_2) \leq RM(X_1) + RM(X_2) \Rightarrow$ VaR does not guarantee this.
(diversification)
- A risk measure can be characterized by the weights it assigns to quantiles of the loss distribution...

Source: Artzner, Delbaen, Eber & Heath (1999),
"Coherent Measures of Risk", *Mathematical Finance*.



Some ideas...

- The expected shortfall
 - » Is coherent ✓
 - » Gives equal weight to quantiles $> q^{\text{th}}$ quantile and 0 to all quantiles $< q^{\text{th}}$ quantile
 - » Is less simple and harder to back test ✓
- We can also define a *spectral risk measure* by making other assumptions
 - » Coherent (satisfies subadditivity) if the weight assigned to q^{th} quantile (w_q) is a nondecreasing function of q .
 - » Exponential spectral risk measure

$$w_q = e^{-(1-q)/\gamma}$$

assigning a weighting scheme
(\approx penalization scheme) to
the distribution of values
of the portfolio.

Some parameterizations...

- Sigma, time horizon and VaR

$$N\text{-day VaR} = 1\text{-day VaR} \times \sqrt{N} = 1\text{-day } \sigma N^{-1}(c)$$

- » Ex: Regulatory capital for market risks: $3 \times \sqrt{10} \times 1\text{-day VaR}(99\%)$ ✓

- Autocorrelation

- » Changes in portfolio values are not totally independent
- » Assume variance of ΔP_t to be σ^2 for all i , and the correlation between ΔP_t and ΔP_{t-1} (first-order autocorrelation) to be ρ , then

$$\text{var}(\Delta P_t + \Delta P_{t-1}) = (2 + 2\rho)\sigma^2$$

- » Since the correlation between ΔP_t and ΔP_{t-j} is then ρ^j , we have that
$$\text{var}\left(\sum_{j=1}^N \Delta P_{t-j}\right) = \sigma^2 \left[N + 2(N-1)\rho + 2(N-2)\rho^2 + 2(N-3)\rho^3 + \dots + 2\rho^{N-1} \right]$$

- Confidence intervals

- » Since it is difficult to estimate VaRs with high confidence intervals directly
 - ✓ We can use a first confidence interval
 - ✓ Then “extrapolate” through the change of confidence interval (but we depend on an assumption on the tails of the distribution)

Backtesting

- Backtesting a VaR calculation methodology involves looking at how often exceptions (loss > VaR) occur:
 - » If more than $(1 - c)$ → underestimations of VaR
 - » If less than $(1 - c)$ → overestimations of VaR
- Alternatives:
 - » compare VaR with actual change in portfolio value and/or
 - » compare VaR with change in portfolio value assuming no change in portfolio composition
- Suppose that the theoretical probability of an exception is $p (=1 - c)$. The probability of m or more exceptions in n days is

$$\sum_{k=m}^n \frac{n!}{k!(n-k)!} p^k (1-p)^{n-k}$$

- Kupiec two-tailed test
 - » If the probability of an exception under the VaR model is p and m exceptions are observed in n trials, then

$$-2\ln \left[(1-p)^{n-m} p^m \right] + 2\ln \left[(1-m/n)^{n-m} (m/n)^m \right]$$
 - » should have a χ^2 distribution with 1 degree of freedom.

Backtesting – Basle Committee rules

- If number of exceptions in previous 250 days is less than 5 the regulatory multiplier, k , is set at 3
- If number of exceptions is 5, 6, 7, 8 and 9 supervisors may set k equal to 3.4, 3.5, 3.65, 3.75, and 3.85, respectively
- If number of exceptions is 10 or more k is set equal to 4

Bunching & Stress-testing

■ Bunching

- » Bunching occurs when exceptions are not evenly spread throughout the backtesting period
- » Statistical tests for bunching have been developed
 - ✓ Test for autocorrelation (see slides on “Volatility”)
 - ✓ Test statistic suggested by Christofferson

$$-2\ln\left[(1-\pi)^{u_{00}+u_{10}} \pi^{u_{01}+u_{11}}\right] + 2\ln\left[(1-\pi_{01})^{u_{00}} \pi_{01}^{u_{01}} (1-\pi_{11})^{u_{10}} \pi_{11}^{u_{11}}\right] \square \chi_1^2$$

u_{ij} is the #obs where we go from a day in state i to a day in state j . State 0 is a day without exception and state 1 is a day with exception.

$$\pi = \frac{u_{01} + u_{11}}{u_{00} + u_{01} + u_{10} + u_{11}}$$

$$\pi_{01} = \frac{u_{01}}{u_{00} + u_{01}}, \quad \pi_{11} = \frac{u_{11}}{u_{10} + u_{11}}$$

	state 1	state 2
0	0	0
1	1	1
0	1	0

■ Stress-testing

- » Considers how portfolio would perform under extreme market moves
- » Scenarios can be taken from historical data (e.g. assume all market variable move by the same percentage as they did on some day in the past)
- » Alternatively they can be generated by senior management

Overview

- **Model risk**: models may be inappropriate because:
 - » They do not reflect the true statistical behavior of the data
 - ✓ For normal market conditions
 - ✓ For extreme events
 - » They can't be used consistently for special instruments
- Liquidity risk
- And after all, is VaR what you need?

*Problems of
"design"*

*Problems
with
implementation*

Specific issues

- Fat tails
 - » Student « t » distributions
 - » Jump processes → Poisson process
 - Time variation in risk: based on econometric studies
 - » ARCH and GARCH models
 - » Exponentially Weigthed Moving Average (EWMA) forecast
 - » Regime switching
 - » Dynamic correlations
- 